

Vision 2030

A 5 Year Roadmap for Transformative Care at RCH



ROYAL
COLUMBIAN
Hospital Foundation

GUIDING PRINCIPLES

FOREWORD

A Bold Future for Royal Columbian Hospital Foundation



Jeff Norris
President and CEO

For nearly five decades, Royal Columbian Hospital Foundation (RCHF) has stood as a beacon of community support, driven by a mission to save lives, restore health, and provide comfort to patients of all ages. What began in 1978 with a campaign to fund the hospital's first CT scanner has evolved into a legacy of generosity, innovation, and care that impacts countless lives every day.

As we look ahead, the challenges facing healthcare are greater than ever before – and with our health-care system already stretched, the pressure will only increase. But at Royal Columbian Hospital (RCH), we believe the future of care isn't just about expanding our walls or adding more beds. It's about reimagining healthcare itself.

We are embarking on an ambitious journey, to not only meet these demands but to lead the way in healthcare innovation. With the Jim Pattison Acute Care Tower opening in 2025, and through Vision 2030, we are laying the foundation for a future where world-class care and cutting-edge research converge to create life-saving solutions. From investments in state-of-the-art equipment, technology, and facility renovations to advancing groundbreaking medical research and fostering the next generation of healthcare leaders, we are preparing for a future that demands more than just a response—it demands transformation.

At the heart of this transformation are the people who bring it to life. Our physicians, nurses, and healthcare professionals are the backbone of our hospital. Through strategic initiatives that focus on professional development, workforce engagement, and innovative patient care, we are ensuring that RCH remains a magnet for the brightest minds in medicine. We recognize that caring for our caregivers is essential to delivering the exceptional care our community deserves.

As a leader in healthcare for the Fraser Health region, RCH will continue to strengthen our role as a center of excellence, serving not only the people of today but also the generations to come. Our future is one of hope, innovation, and unwavering commitment to every patient who walks through our doors.

Together, with the support of our community, we will meet these challenges head-on. Because the future of healthcare is critical today—and we are ready to shape it.

ABOUT ROYAL COLUMBIAN HOSPITAL FOUNDATION

Building on a legacy of compassion and community support, RCHF was founded in 1978 with the goal of raising funds for the hospital's first CT scanner. Since then, RCHF has been steadfast in its mission to secure vital resources that enable the hospital to save lives, restore health, and provide comfort to critically ill and injured patients of all ages.

▼ The Jim Pattison Acute Care Tower under construction in October 2024.



INTRODUCTION

Royal Columbian Hospital Foundation is dedicated to advancing healthcare excellence at Royal Columbian Hospital (RCH) and beyond. Our bold vision for 2024-2029 outlines key objectives, principles, and funding philosophies to guide our efforts over the next five years. Developed in collaboration with stakeholders and informed by our commitment to innovation, patient care, and community impact, this plan sets the stage for achieving significant milestones and sustaining our mission of excellence.



A **TRANSFORMATIVE TIME** IN HEALTHCARE IN BC – RCHF IS LEADING THE WAY

By 2030, the population served by our hospital is expected to soar to an astounding 2.4 million people.

The aging population will also expand, with nearly 16% of residents in the Fraser Health Region projected to be over 70. Additionally, the number of individuals living with chronic illnesses—including heart disease, cancer, and mental health conditions—will rise, placing even greater strain on a healthcare system that is already stretched to its limits.

How do we prepare for this future? Expanding our facilities and hiring more staff are part of the solution, but they're not enough. We must fundamentally transform how critical care is delivered.

In response to this growing crisis, Royal Columbian Hospital is advancing cutting-edge medical research and education, accelerating the discovery of innovative solutions and new strategies to tackle these imminent challenges. Here, knowledge, hope, and innovation converge as some of BC's finest medical minds work tirelessly to shape the future of critical care—ensuring a healthier tomorrow for all British Columbians.



ROYAL COLUMBIAN REDEVELOPMENT: THE BIG PICTURE

From its humble beginnings in 1862, with just 30 patient beds and one doctor, Royal Columbian grew to become the province's indispensable leader in critical care, serving close to two million residents of the province.

Now, our hospital is making healthcare history again, as redevelopment positions Royal Columbian to revolutionize critical care in BC. When the multi-year project is complete, our hospital will be fully transformed and ready to cope with the needs of a fast-growing, dramatically aging and increasingly diverse 21st-century population.

Most significantly, redevelopment will set the stage for crucial, far-reaching advances in the hospital's many critical care specialties.

In the year

1862

There were 30 patient beds and 1 doctor



Timeline for redevelopment

- 2015**
BC government approves phase one of redevelopment
- 2017**
Excavation begins on phase one of redevelopment
- 2020**
New Mental Health and Substance Use Wellness Centre opens
- 2021**
Construction begins on Acute Care Tower
- 2025**
Scheduled completion of Jim Pattison Acute Care Tower
- 2026**
Phase three upgrade and expansion to begin
- 2029**
Continued re-imaging of health care delivery to best support patient outcomes

VISION 2030: KEY PRIORITIES



Equipment, Technology and Renovations

Investments in this area must go beyond incremental improvements. Funding will be directed toward projects that either enhance existing initiatives or enable critical new ones that otherwise wouldn't move forward. Our goal is to ensure that RCH remains at the forefront of healthcare innovation and excellence.



Research and Innovation

We are prioritizing research that has the potential to transform healthcare delivery—not just at RCH, but across BC and beyond. Projects that contribute to recruiting and retaining top-tier physicians, healthcare professionals, and staff will be given special attention. These innovations are key to creating a dynamic, forward-thinking hospital environment that attracts and sustains world-class talent.



Patient Experience

Improving the patient experience is central to our mission. We will focus on projects that have the greatest impact on patient outcomes and satisfaction, especially those that are strongly supported by our frontline caregivers. These initiatives will ensure that our patients receive the best possible care at every stage of their journey.



People and Workforce Engagement

Exceptional patient care starts with an engaged, well-supported workforce. We will prioritize funding for initiatives that enhance professional development, provide educational opportunities, and strengthen recruitment and retention efforts. By investing in our staff's growth and well-being, we empower them to meet the evolving needs of our patients.

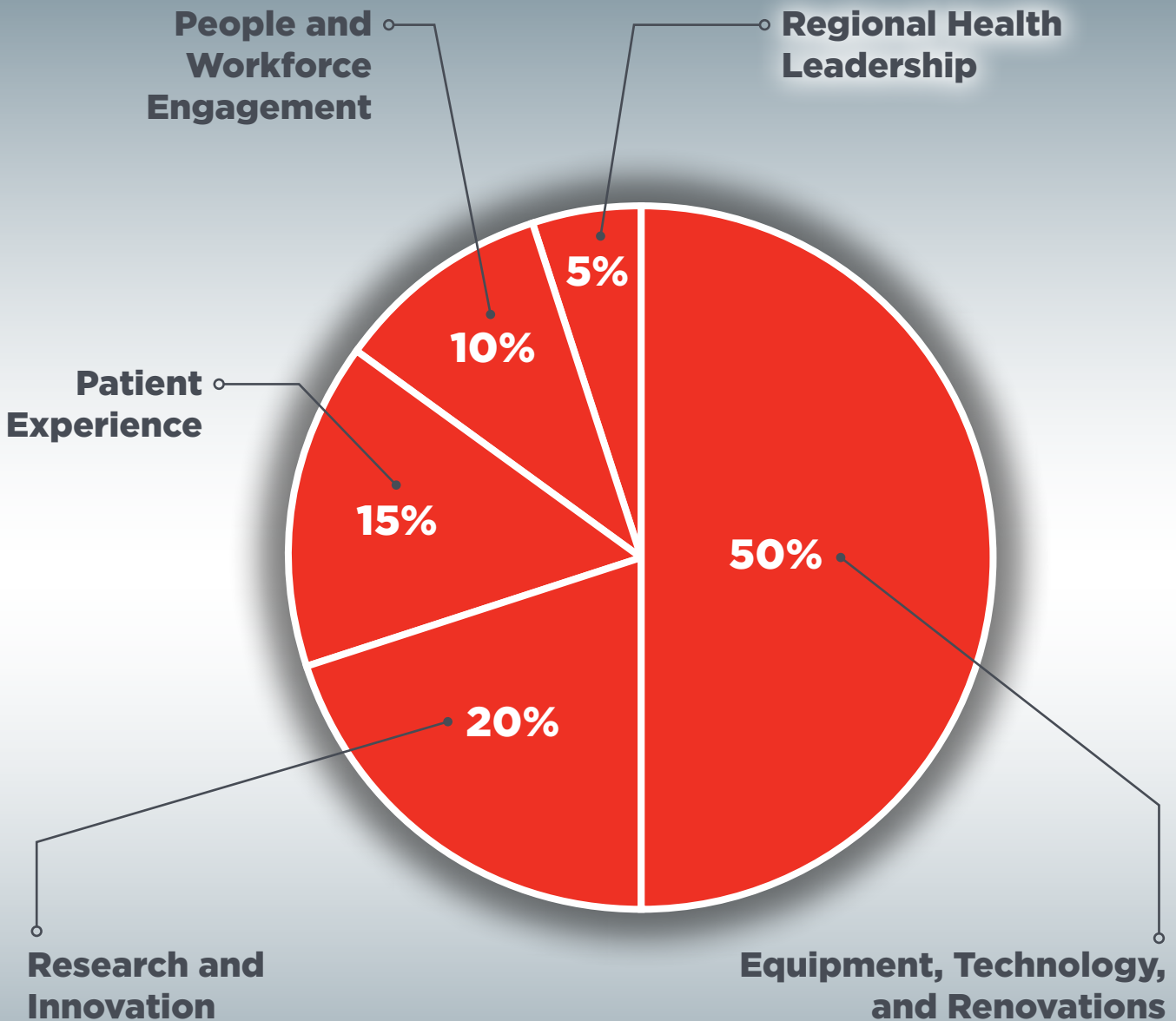


Regional Health Leadership

As a leader in the Fraser Health region, RCH is committed to advancing the overall health of the communities we serve. We will focus on initiatives that leverage RCH's unique strengths in specialized care, which includes being the busiest hospital in Canada for angioplasty procedures and emergency cardiac care, ensuring that our hospital remains a pillar of excellence and leadership in regional healthcare.

OUR FUNDING PHILOSOPHY

Our funding philosophy is guided by a commitment to excellence, impact, and sustainability. Areas of support will fall into five broad categories, with corresponding criteria for project selection and funding allocation.



This ambitious roadmap sets a clear direction for RCHF's efforts over the next five years, ensuring alignment with our mission, values, and commitment to excellence in healthcare. Through focused initiatives, impactful investments, and community engagement, we will continue to advance healthcare excellence at RCH and beyond.

MISSION:

Help save lives, restore health and provide comfort, by raising funds which directly benefit patients at Royal Columbian Hospital.

VISION:

Inspired generations of British Columbians support Royal Columbian Hospital for its exceptional people and extraordinary strength as a provincial centre of excellence committed to growing, learning and healing.

VALUES:

Visionary, Trustworthy, Innovative



ROYAL COLUMBIAN
Hospital Foundation

Royal Columbian Hospital Foundation

330 East Columbia Street

New Westminster, BC V3L 3W7

T 604.520.4438 **E** info@rchfoundation.com

W www.rchfoundation.com